

## What's New in Marketing and Management

# Developing Grain and Soybean Sales Price Objectives

The agricultural and general economy poses a challenge to grain and soybean producers marketing their crops. When marketing specific commoditites, producers are faced with two primary risks: yield and price. Additionally, the opportunity to achieve sales prices that are large enough to cover total production costs can be limited. This may be due to any number of factors that either affects production and/or price for a specific commodity. For example, yield reductions brought on by adverse weather conditions, oversupply in the market, periods of slack demand or any number of other factors will impact positively and/or negatively upon commoditiy prices and the price objectives that a producer needs to acheive.

### **Setting Sales Price Objectives**

Due to the uncertainty that exists in marketing commodities in a given time, it is generally necessary to set two sales price objectives. The first price objective is based upon total production costs (maximum price objective). The second objective is based upon cash or out-of-pocket-costs (minimum price objective).

Sales price objectives that are set prior to planting and harvest can be used to determine when profitable pricing opportunities occur. The objectives can be used in selecting the marketing alternative offering the best return at any given point. Generally, producers have a two-year horizon in which to market each crop.

Procedure 1. SETTING SALES PRICE OBJECTIVES BASED ON TOTAL PRODUCTION COSTS

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	CORN	SOYBEANS	Other
		- per acre -	
A. YIELD PER ACRE (BUSHELS)			
B. CASH PRODUCTION COSTS			
1. LIME			
2. FERTILIZER			
3. SEED AND SEED TREATMENT			
4. PESTICIDES			
a. INSECTICIDES			
b. HERBICIDES			
5. SPREADING			
6. REPAIRS			
7. FUEL			
8. HIRED LABOR			
C. TOTAL CASH COSTS			
D. INTEREST ON OPERATING CAPITAL			
E. TOTAL CASH COSTS + (plus) INTEREST			
F. FIXED COSTS			
1. MACHINERY (TOTAL MACHINE COST X %* / ACRES			
HARVESTED)			
2. MACHINE INTEREST (½ VALUE OF MACHINE COST/ACRE X%*)			
3. INSURANCE @ 1.5% OF MACHINE COST PER ACRE			
4. LAND PAYMENT			
5. LAND TAXES			
6. (or) CASH RENT			
G. TOTAL FIXED COSTS (ADD F1 TO F6)	·		
H. TOTAL PRODUCTION COSTS (ADD E + G)			
I. BREAK-EVEN TOTAL COST (H / A)			

Procedure 2. SETTING SALES PRICE OBJECTIVES BASED ON CASH PRODUCTION COSTS

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<sup>\*</sup> cost of interest on borrowed capital

	CORN	SOYBEANS - per acre -	Other
A. YIELD PER ACRE (BUSHELS)		<u>-</u>	
B. DIRECT CASH COSTS			
1. LIME			
2. FERTILIZER			
a. NITROGEN			
b. PHOSPHOROUS			
c. POTASSIUM			
d. MICRO NUTRIENTS			
3. SEED AND SEED TREATMENT			
4. PESTICIDES			
a. INSECTICIDES			
b. HERBICIDES			
5. SPREADING			
6. REPAIRS			
7. FUEL			
8. HIRED LABOR			
9. INTEREST ON ABOVE COSTS			
10. CUSTOM COSTS			
11. MACHINERY PAYMENT			
12. LAND PAYMENT AND			
13. LAND TAXES OR			
14. CASH RENT			
15. RETURN TO MANAGEMENT *			
16. INTEREST ON GRAIN			
17. MISCELLANEOUS			
C TOTAL CACIL COCTS (ADD D1 to D17)			
C. TOTAL CASH COSTS (ADD B1 to B17)			

### **Summary of Price Objectives**

Base the maximum price objective on anticipated total production costs (Procedure 1), and the minimum price objective on anticipated out-of-pocket or direct cash costs (Procedure 2).

MY BREAK-EVEN TOTAL COST IS \$	PER BUSHEL FOR	AND
\$ PER BUSHEL FOR	PRICES ABOVE	THESE LEVELS WILL BE
PROFIT AS I HAVE INCLUDED ALL OTH	HER COSTS I MAY BE ABLE	E TO UPGRADE MY

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#### EQUIPMENT, BUY MORE LAND AND/OR TAKE A VACATION.

MY BREAK-EVEN CASH COST IS \$ PI	ER BUSHEL FOR $\_$	AND
\$ PER BUSHEL FOR	PRICES A	BOVE THESE LEVELS WILL
GO TO PAY ME FOR MACHINERY DEPREC	CIATION AND/OR P	ROVIDE A RETURN FOR MY
LAND INVESTMENT. I'M IN BUSINESS FOI	R SURE NEXT YEA	R

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